

### 2020-2021 World's Best Workforce Report Summary and Annual Report

### **MISSION**

Sejong Academy is committed to providing an academically rigorous education to pre-K-8 Twin Cities students through immersion experience in Korean language and culture by using research-based curricula, high standards for accountability and promoting an appreciation for diversity and international cultures.

### **VISION**

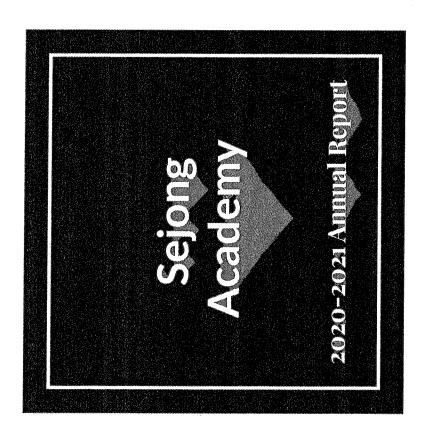
Sejong Academy students will become scholars of Korean and English, as well as socially responsible global citizens.

In accordance with Minnesota Statutes, section 120B.11, a school board, at a public meeting, shall adopt a comprehensive, long-term strategic plan to support and improve teaching and learning that is aligned with creating the world's best workforce. The school board must publish an annual report on the previous year's plan and hold an annual public meeting to review goals, outcomes and strategies. An electronic *summary* of the annual report must be sent to the Commissioner of Education each fall.

A section of this document includes the required template for submission of the 2020-2021 report summary. Districts must submit this completed template by **December 15, 2021** to <a href="mailto:MDE.WorldsBestWorkForce@state.mn.us">MDE.WorldsBestWorkForce@state.mn.us</a>.

District or Charter Name: Sejong Academy

Contact Person Name and Position: Brad Tipka, Executive Director



## 2020-2021 Academic Vear Lights

-Online Academy resumed in the Fall with full online courses with all grade levels due to

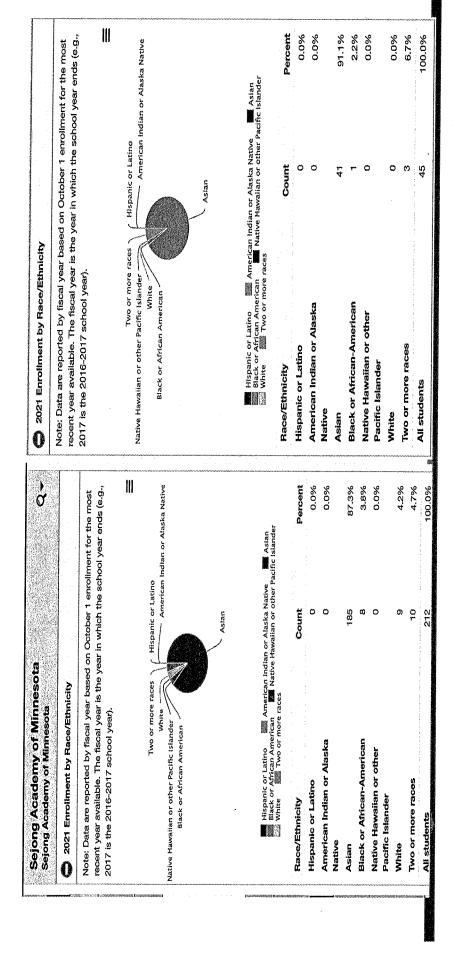
-Sejong Academy followed a full schedule with teachers offering live sessions to all students daily -Moved to a new, purpose built facility at 1885 University Ave W. St. Paul. MN 55104

-Continued to pursue IB MYP Candidacy

-Enhanced building administration and leadership with two new Assistant Directors, a new marketing and outreach coordinator and building maintenance coordinator.

-Added 10th Grade

# Demographics - October 1st Data - 257 Total Students



## 2020-2021 Staffing and Volunteers

-55 total staff - full and part time.

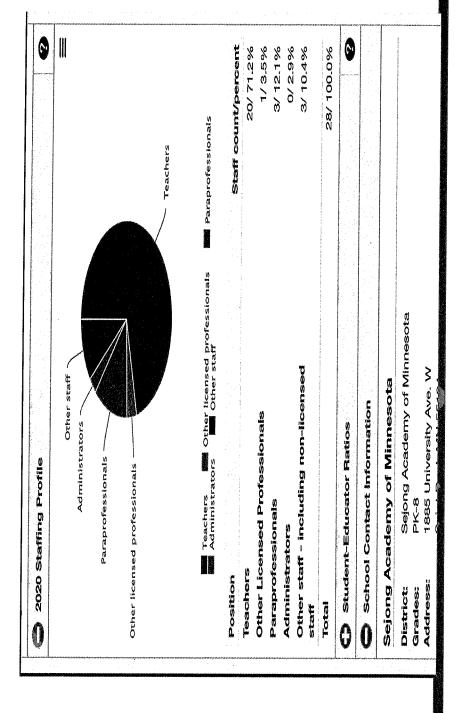
-32 licensed staff

-5 special education teachers

-4 EL staff

-8 EAs to help assist with the COVID protocols and hybrid learning

### 



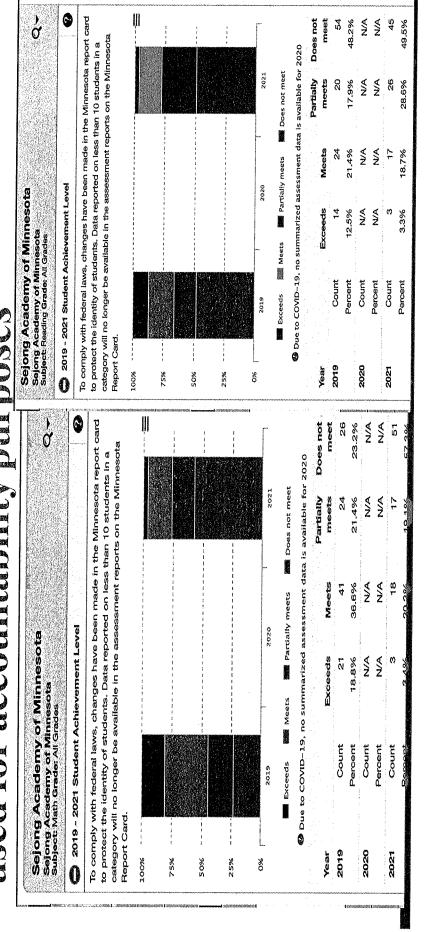
## Staffing Retention Rate - 72%

- -Staff retention rate was lower than usual
- -Many staff left due to various concerns with COVID and teaching in-person
- -Many staff who left were first-year teachers who had never taught on campus
- -Some staff mentioned lack of support or feeling isolated during pandemic
- -Some interpersonal conflicts were noted as reasons staff left

### COVD Safety Protocols

- -Universal masking implement
- -Temperature checks required for all students at entrance ways to school
- -Air purifiers were purchased for all classrooms and common areas
- -Plexiglass dividers were used in classrooms and cafeterias
- -Teachers and families were asked to monitor all symptoms
- -Saliva testing for staff and students was instituted later in the spring
- -Classrooms needed to quarantine and go online if a positive case found in the classroom

### MCA Data - MCAs were given in 2020 but not



### Sejong Academy Charter School No. 4215

### Saint Paul, Minnesota Statement of Revenues, Expenditures and Changes in Fund Balances **Governmental Funds**

For the Year Ended June 30, 2021

| Davis  | General                | Nonmajor<br>Food<br>Service             | Total<br>Governmental<br>Funde |  |
|--|------------------------|---|--------------------------------|--|
| Revenues Revenue from federal sources        | \$ 715.915             | \$ 171.548                              | S 887.463                      |  |
| Revenue from state sources                   | 3 713,913<br>3,817,042 | \$ 171,548<br>3,596                     | \$ 887,463<br>3,820,638        |  |
| Other local and county revenue               | 21,171                 | 9,380                                   |                                |  |
| Total Revenues                               | w                      | 44544                                   | 21,171                         |  |
| i Otal Vasaunas                              | 4,554,128              | 175,144                                 | 4.729.272                      |  |
| Expenditures                                 |                        |   |                                |  |
| Current                                      |                        |   |                                |  |
| Administration                               | 120,370                | . *                                     | 120,370                        |  |
| District support services                    | 378,186                | . **                                    | 378,186                        |  |
| Elementary and secondary regular instruction | 1,649,655              | *                                       | 1,649,655                      |  |
| Special education instruction                | 605,162                | .,* . 1.                                | 605.162                        |  |
| Community service                            | 101,202                |   | 101,202                        |  |
| Instructional support services               | 46,343                 | • | 46,343                         |  |
| Pupil support services                       | 218,618                | 165,060                                 | 383,678                        |  |
| Sites and buildings                          | 558,444                |   | 558,444                        |  |
| Fiscal and other fixed cost programs         | 13,357                 |   | 13,357                         |  |
| Capital outlay                               |                        |   |                                |  |
| District support services                    | 63,759                 | *                                       | 63,759                         |  |
| Elementary and secondary regular instruction | 184,320                | *                                       | 184,320                        |  |
| Sites and buildings                          | 87,824                 | **                                      | 87,824                         |  |
| Total Expenditures                           | 4,027,240              | 165,060                                 | 4,192,300                      |  |
| Net Change in Fund Balance                   | 526,888                | 10,084                                  | 536,972                        |  |
| Fund Balance, July 1                         | 1,062,618              | *************************************** | 1,062,618                      |  |
| Fund Balance, June 30                        | \$ 1,589,506           | \$ 10,084                               | \$ 1,599,590                   |  |



2020-21 Combined World's Best Workforce (WBWF) Summary and Achievement and Integration (A&I) Progress Report

### Report Instructions and Information

All districts/charters must submit the completed form by 11:59 pm on December 15, 2021. All reports must be submitted via this form. This submission link should only be used when districts and charter schools are ready to submit their reports. Do not use this link as a template to draft your responses and return later. For districts and charters that would like to draft their responses before submitting their reports, we encourage you to download a copy of the 2020-21 Combined WBWF Summary and A&I Progress Report Template, which is also available on our World's Best Workforce's webpage.

### This report has three parts:

- WBWF: Required for all districts/charters
- (Not for charter schools) Achievement and Integration: Required for districts that were implementing an MDE approved A&I plan during the 2020-21 SY.
- (Not for charter schools) Racially Identifiable Schools: Required for districts
  that were implementing an MDE approved A&I plan for Racially Identifiable
  Schools during the 2020-21 SY.

Please ensure the World's Best Workforce leadership and the Achievement and Integration leadership collaborate within your district when completing this report.

If you have questions while completing the WBWF portion of the summary, please feel free to email <a href="mailto:MDE.WorldsBestWorkForce@state.mn.us">MDE.WorldsBestWorkForce@state.mn.us</a> for support.

If you have any questions regarding the A&I portion of this report, please email <a href="mailto:MDE.Integration@state.mn.us">MDE.Integration@state.mn.us</a>.

Tips when completing the report:

- All questions in one section must be answered before the survey will advance to the next section. You must advance to the end of the form to save your answers.
   Districts/charters may wish to enter short text as a placeholder to advance in the form and return at a later time to answer the question.
- When asked for results from 2020-21, please provide the relevant data when possible.
   For each goal, you will have the opportunity to describe how disruptions from COVID-19 have affected data quality.
- When you have reached the end of the form, you will be able to submit your completed/in progress summary report and receive a specific link. Each district/charter will have their own unique link to access their answers at a later time. Via that specific link, you can update/edit your responses until December 15, 2021.
- Save your specific survey link for easy access to your district/charter's summary report.
- Contact our WBWF Specialist at <u>mde.worldsbestworkforce@state.mn.us</u> if you need a copy of your specific survey link.

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2020-21 Combined World's Best Workforce (WBWF) Summary and Achievement and Integration (A&I) Progress Report

### Cover Page

| 1. [ | District or Charter Name *          |   |
|------|-------------------------------------|---|
|      | 4215-07 Sejong Academy of Minnesota | ~ |

2. Grades Served

Please check all that apply: \*

Prekindergarten - 12th grade

Kindergarten - 12th grade

Kindergarten - 12th grade

Kindergarten

Kindergarten

Kindergarten

First grade

Second grade

Third grade

Fourth grade

Fifth grade

Sixth grade

Seventh grade

Eighth grade

| <b>✓</b> Ninth                  | ı grade                                       |                            |                     |
|---------------------------------|---|----------------------------|---------------------|
| <b>☑</b> 10th                   | grade   |                            |                     |
| <b>☑</b> 11th                   | grade   |                            |                     |
| ☐ 12th                          | grade   |                            |                     |
|                                 |   |                            |                     |
| 3. WBWF Co                      | ontact Information *                          |                            |                     |
| WBWF Co                         | ontact Name *                                 |                            |                     |
| Brad Tipl                       |   |                            |                     |
| WBWF Co                         | ontact Title *                                |                            |                     |
| Executive                       | ve Director                                   |                            |                     |
| 651-301-                        |   |                            |                     |
| annuccion marconina con marconi | ontact Email * sejongacademy.org              |                            |                     |
|                                 | have an MDE approved Achiev<br>1 school year? | rement and Integration     | plan implemented in |
| Did you ha                      | ave an MDE approved Achievemer                | nt and Integration plan du | ring 2020-21 SY? *  |
| O Yes                           |   |                            |                     |
| <ul><li>No</li></ul>            |   |                            |                     |
|                                 |   |                            |                     |

### **Annual Report**

MDE understands this past school year (2020-2021) ended under unique circumstances due to the COVID-19 pandemic. Therefore, we are providing reporting options that reflect this disruption in your ability to appropriately report annual progress.

**WBWF Requirement**: For each school year, the school board must publish a report in the local newspaper, by mail or by electronic means on the district website.

**A&I Requirement**: Districts must post a copy of their A&I plan, a preliminary analysis on goal progress, and related data on student achievement on their website 30 days prior to the annual public meeting.

5. Provide the link to the district's WBWF annual report and A&I materials. \*

Provide the direct website link to the district's WBWF annual report. If a link is not available, describe how the district disseminates the report to stakeholders.

https://www.sejongacademy.org/familystu

### **Annual Public Meeting**

These annual public meetings were to be held in the fall of each school year. Report on this measure for the 2020-2021 school year.

**WBWF Requirement**: School boards are to hold an annual public meeting to communicate plans for the upcoming school year based on a review of goals, outcomes and strategies from the previous year. Stakeholders should be meaningfully involved, and this meeting is to occur separately from a regularly scheduled school board meeting.

**A&I Requirement**: The public meeting for A&I is to be held at the same time as the WBWF annual public meeting.

6. Provide the date of the school board annual public meeting to review progress on the WBWF plan and Achievement and Integration plan for the 2020-21 school year. \*

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33% |



2020-21 Combined World's Best Workforce (WBWF) Summary and Achievement and Integration (A&I) Progress Report

World's Best Workforce

### **District Advisory Committee**

The District Advisory Committee should be in place at the start of the school year. Report on your membership list.

**WBWF Requirement**: The district advisory committee must reflect the diversity of the district and its school sites. It must include teachers, parents, support staff, students, and other community residents. Parents and other community residents are to comprise at least two-thirds of advisory committee members, when possible. The district advisory committee makes recommendations to the school board.

### 7. District Advisory Committee Members

Complete the list of your district advisory committee members for the 2020-21 school year. Ensure roles are clear (teachers, parents, support staff, students, and other community residents).

| First and Last Name * | Role in District   |  |  |  |
|-----------------------|--------------------|--|--|--|
| Brad Tipka            | Executive Director |  |  |  |

| Part of Achievement and Integra     | tion Leadership Team? *       |
|-------------------------------------|-------------------------------|
| ○ Yes                               |                               |
| No                                  |                               |
|                                     |                               |
| First and Last Name *               | Role in District              |
| Yun Kyoung Cho                      | Director, Lower School        |
| Dowl of Ashieveness and Internet    | tion Londonskin Toom 2 *      |
| Part of Achievement and Integration | uon Leadership Team?          |
| ○ Yes                               |                               |
| No                                  |                               |
| Remove Item                         |                               |
| First and Last Name *               | Role in District              |
| Lisa Thompson                       | Director, Upper School        |
|                                     |                               |
| Part of Achievement and Integrat    | tion Leadership Team? *       |
| ○ Yes                               |                               |
| <ul><li>No</li></ul>                |                               |
|                                     |                               |
| Remove Item                         |                               |
| First and Last Name *               | Role in District              |
| Grace Lee                           | Board Chair                   |
|                                     |                               |
| Part of Achievement and Integrat    | ion Leadership Team? *        |
| ○ Yes                               |                               |
| No                                  |                               |
|                                     |                               |
| Remove Item                         |                               |
| First and Last Name *               | Role in District              |
| Heasook Shin                        | Special Education Coordinator |

| Part of Achievement and Integration  | on Leadership Team? * |
|--|-----------------------|
| ○ Yes  |                       |
| <ul><li>No</li></ul>   |                       |
|  |                       |
| Remove Item  |                       |
| First and Last Name *  | Role in District      |
| Jaewho Ko  | Lead Teacher          |
| Part of Achievement and Integration  Yes  No   | on Leadership Team? * |
| Remove Item  |                       |
| First and Last Name *  | Role in District      |
| Sungmin Chae   | Operations Manager    |
| Part of Achievement and Integration  Yes   | on Leadership Team? * |
| No     No |                       |
| Remove Item  |                       |
| Add Another  |                       |

### **Equitable Access to Effective and Diverse Teachers**

<u>Staffing should be in place by the start of the 2020-21 school year. Report on your equitable access to excellent and diverse educators for the start of the 2020-21 school year.</u>

**WBWF Requirement:** WBWF requires districts and charters to have a process in place to ensure students from low income families, students of color, and American Indian students are not taught at disproportionate rates by inexperienced, out-of-field, and ineffective teachers. The

legislation also requires that districts have strategies to increase access to teachers who reflect the racial and ethnic diversity of students.

While districts/charters may have their own local definitions, please note the definitions developed by Minnesota stakeholders during the Every Student Succeeds Act (ESSA) state plan development process:

- An **ineffective teacher** is defined as a teacher who is not meeting professional teaching standards as defined in local teacher development and evaluation (TDE) systems.
- An inexperienced teacher is defined as a licensed teacher who has taught for three or fewer years.
- An **out-of-field teacher** is defined as a licensed teacher who is providing instruction in an area which he or she is not licensed.

The term "equitable access gap" refers to the difference between the rate(s) at which students from low income families, students of color, and American Indian students are taught by inexperienced, out-of-field, or ineffective teachers and the rate at which other students are taught by the same teacher types. This is not to be confused with the "achievement gap" (how groups of students perform academically); rather, "equitable access gap" is about which student groups have privileged or limited access to experienced, in-field, and effective teachers.

Districts/charters are encouraged to monitor the distribution of teachers and identify equitable access gaps between and within schools, but they may also make comparisons to the state averages or to similar schools. It is important to note that some of the most significant equitable access gaps occur at the school and classroom level.

Districts/charters may also use other indicators of "effectiveness" such as teachers receiving stronger evaluations overall, teachers with strengths in particular dimensions of practice (e.g., culturally responsive practices), teachers certified by the National Board for Professional Teaching Standards, or teachers with demonstrated student growth and achievement results.

- 8. Describe your process for ensuring students of color, American Indian students and students from low income families have equitable access to experienced, in-field, and effective teachers. \*
  - How did the district examine equitable access data? What data did you look at? How frequently do you review the data?
  - Who was included in conversations to review equitable access data?

Sejong Academy uses extensive job embedded professional development to hire and retain teachers of color. We also utilized a grant supporting mentoring of teachers of color the past two years. We continually utilize data from

Words used: 56 out of 200.

- What strategies has the district initiated to improve student equitable access to experienced, in-field, and effective teachers?
- What goal(s) do you have to reduce and eventually eliminate equitable access gaps?

### (200 word limit) \*

We utilized in-person safety procedures to provide on-campus instruction as soon as we felt safe to do so.

Words used: 18 out of 200.

**WBWF Requirement**: WBWF requires districts and charters to examine student access to licensed teachers who reflect the racial and ethnic diversity of students. A growing body of research has demonstrated that all students benefit when they are taught by racially and ethnically diverse staff throughout their career, and students of color and indigenous students benefit even more. Consequently, working to increase teacher racial diversity is beneficial to all schools.

- 9. Describe your efforts to increase the racial and ethnic diversity of teachers in your district. \*
  - Which racial and ethnic student groups are present in your district that are not yet represented in your licensed teacher staff? How many additional teachers of color and American Indian teachers would you need in order to reflect your student population?

(200 word limit) \*

Sejong Academy uses extensive job embedded professional development to hire and retain teachers of color. We also utilized a grant supporting mentoring of teachers of color the past two years. We continually utilize data from

Words used: 56 out of 200.

• What strategies has the district initiated to increase and retain teachers of color and American Indian teachers in the district? What goal(s) are you pursuing?

(200 word limit) \*

Sejong Academy uses extensive job embedded professional development to hire and retain teachers of color. We also utilized a grant supporting mentoring of teachers of color the past two years. We continually utilize data from

Words used: 64 out of 200.

### Local Reporting of Teacher Equitable Access to Effective and Diverse Teachers Data

Districts are required to publicly report data on an annual basis related to student equitable access to teachers, including data on access for low-income students, students of color, and American Indian students to experienced, in-field, and effective teachers and data on all student access to racially and ethnically diverse teachers.

- 10. For this 2020-21 WBWF summary report submission, please check the boxes to confirm that your district publicly reported this data.
  - District/charter publicly reports data on an annual basis related to equitable teacher distribution, including data on access for low-income students, students of color, and American Indian students to effective, experienced, and in-field teachers.
  - District/charter publicly reports data on an annual basis related to student access to racially and ethnically diverse teachers.

### **Goals and Results**

Met All (multiple goals)

SMART goals are: specific and strategic, measurable, attainable (yet rigorous), results-based and time-based. Districts may choose to use the data profiles provided by MDE in reporting goals and results or other locally determined measures.

| by MDE in reporting goals and results or other locally determined measures.                    |
|--|
| 11. All Students Ready for School *  |
| Does your district/charter enroll students in kindergarten? *                                  |
| Yes  |
| ○ No   |
| Goal   |
| Provide the established SMART goal for the 2019-20 school year. *                              |
| 90% of all continuously enrolled students  |
| Result   |
| Provide the result for the 2020-21 school year that directly ties back to the established goal |
| 80% of all continuously enrolled students  |
| Goal Status  |
| Check one of the following: *  |
| On Track (multi-year goal)   |
| Not On Track (multi-year goal)   |
| ○ Goal Met (one year goal)   |
| Goal Not Met (one year goal)   |

| 0 | Met Some (multiple goals) |
|---|---------------------------|
| 0 | Met None (multiple goals) |

Please describe to what extent, if any, the COVID-19 pandemic affected the quality of the data used to measure progress toward your SMART goal. For example, if a small percentage of students participated in an assessment, please provide that participation rate and note that the low participation rate may affect data quality.

If the pandemic did not affect the quality of the data used to measure progress, please type "N/A" as your answer.\*

We believe being off campus until February 2021 affected our students access to education through digital access as well as quality of learner participation.

### **Narrative**

- What data have you used to identify needs for all students in this goal area? How is this data disaggregated by student groups and inclusive of all students?
- What strategies are in place to support this goal area?

(Narrative is required. 200 word limit) \*

We use the end of the year Kindergarten data from our internal assessment. Data is analyzed at orientation with teachers, with parents at conferences and we continually work to address goals in job-embedded professional development.

Words used: 35 out of 200.

( ) No

| 12. Do   | you have | another goa | al for All Stu | udents Rea | ady for Scl | nool? * |
|----------|----------|-------------|----------------|------------|-------------|---------|
| <b>O</b> | Yes      |             |                |            |             |         |

### 13. All Students Ready for School \*

### Goal

Provide the established SMART goal for the 2019-20 school year. \*

90% of all continuously enrolled students

### Result

Provide the result for the 2020-21 school year that directly ties back to the established goal.

76% of all continuously enrolled students

### **Goal Status**

| Che | eck one of the following: *    |
|-----|--------------------------------|
| 0   | On Track (multi-year goal)     |
| 0   | Not On Track (multi-year goal) |
| 0   | Goal Met (one year goal)       |
| 0   | Goal Not Met (one year goal)   |
| 0   | Met All (multiple goals)       |
| 0   | Met Some (multiple goals)      |
| 0   | Met None (multiple goals)      |

Please describe to what extent, if any, the COVID-19 pandemic affected the quality of the data used to measure progress toward your SMART goal. For example, if a small percentage of students participated in an assessment, please provide that participation rate and note that the low participation rate may affect data quality.

If the pandemic did not affect the quality of the data used to measure progress, please type "N/A" as your answer. \*

We believe being off campus until February 2021 affected our students access to education through digital access as well as quality of learner participation.

### **Narrative**

- What data have you used to identify needs for all students in this goal area? How is this data disaggregated by student groups and inclusive of all students?
- What strategies are in place to support this goal area?

(Narrative is required. 200 word limit) \*

Data is analyzed at orientation with teachers, with parents at conferences and we continually work to address goals in job-embedded professional development.

The school's 3rd Grade MCA Reading pro

Words used: 22 out of 200.

| 14. Do you have another goal for All Students Ready for School? * |
|---|
| ○ Yes   |
| No  |
|   |
| 15. All Students in Third Grade Achieving Grade-Level Literacy    |
| Does your district/charter enroll students in grade 3? *          |
| Yes   |
| ○ No  |
|   |
| Goal  |
| Provide the established SMART goal for the 2020-21 school year. * |

### Result

| Provide the | e result for the | 2020-21 | school yea | r that directly | y ties back | to the es | stablished | goal. |
|-------------|------------------|---------|------------|-----------------|-------------|-----------|------------|-------|
|-------------|------------------|---------|------------|-----------------|-------------|-----------|------------|-------|

26% of Sejong Academy 3rd Grade stude

### **Goal Status**

| Check one of the following: * |                                |  |
|-------------------------------|--------------------------------|--|
| 0                             | On Track (multi-year goal)     |  |
| 0                             | Not On Track (multi-year goal) |  |
| 0                             | Goal Met (one year goal)       |  |
| 0                             | Goal Not Met (one year goal)   |  |
| 0                             | Met All (multiple goals)       |  |
| 0                             | Met Some (multiple goals)      |  |
| $\bigcirc$                    | Met None (multiple goals)      |  |

Please describe to what extent, if any, the COVID-19 pandemic affected the quality of the data used to measure progress toward your SMART goal. For example, if a small percentage of students participated in an assessment, please provide that participation rate and note that the low participation rate may affect data quality.

If the pandemic did not affect the quality of the data used to measure progress, please type "N/A" as your answer. \*

We believe being off campus until February 2021 affected our students access to education through digital access as well as quality of learner participation.

### **Narrative**

- What data have you used to identify needs for all students in this goal area? How is this data disaggregated by student groups and inclusive of all students?
- What strategies are in place to support this goal area?

(Narrative is required. 200 word limit) \*

We used the MCA reading results to analyze this goal. Data is shared with teachers during orientation and follow-up PLCs, parents at conferences and continuously throughout the school year.

Words used: 29 out of 200.

- 16. Do you have another goal for All Students in Third Grade Achieving Grade-Level Literacy? \*
  - Yes
  - No
- 17. Close the Achievement Gap(s) Between Student Groups \*

### Goal

Provide the established SMART goal for the 2020-21 school year. \*

Students of color will achieve at equal to

### Result

Provide the result for the 2020-21 school year that directly ties back to the established goal.

Data not yet available on the MDE Data (

### **Goal Status**

| Check one of the following: * |                                 |  |
|-------------------------------|---------------------------------|--|
| 0                             | On Track (multi-year goal)      |  |
| 0                             | Not On Track (multi-year goal)  |  |
| 0                             | Goal Met (one year goal)        |  |
| 0                             | Goal Not Met (one year<br>goal) |  |
| 0                             | Met All (multiple goals)        |  |
| 0                             | Met Some (multiple goals)       |  |
| 0                             | Met None (multiple goals)       |  |

Please describe to what extent, if any, the COVID-19 pandemic affected the quality of the data used to measure progress toward your SMART goal. For example, if a small percentage of students participated in an assessment, please provide that participation rate and note that the low participation rate may affect data quality.

If the pandemic did not affect the quality of the data used to measure progress, please type "N/A" as your answer. \*

We believe being off campus until February 2021 affected our students access to education through digital access as well as quality of learner participation.

### **Narrative**

- What data have you used to identify needs for all students in this goal area? How is this data disaggregated by student groups and inclusive of all students?
- What strategies are in place to support this goal area?

(Narrative is required, 200 word limit) \*

We used the MCA reading results to analyze this goal. Data is shared with teachers during orientation and follow-up PLCs, parents at conferences and continuously throughout the school year.

Words used: 29 out of 200.

| 18. Do you have another goal for Close the Achievement Gap(s) Between Student Groups? *         |  |  |  |
|---|--|--|--|
| Yes   |  |  |  |
| No  |  |  |  |
|   |  |  |  |
| 19. All Students Career- and College-Ready by Graduation *                                      |  |  |  |
| Goal  |  |  |  |
| Provide the established SMART goal for the 2020-21 school year. *                               |  |  |  |
| We are working towards having all 11th g  |  |  |  |
|   |  |  |  |
| Result  |  |  |  |
| Provide the result for the 2020-21 school year that directly ties back to the established goal. |  |  |  |
| Not applicable this year since we don't ha  |  |  |  |
| Goal Status   |  |  |  |
| Check one of the following: *   |  |  |  |
| On Track (multi-year goal)  |  |  |  |
| O Not On Track (multi-year goal)  |  |  |  |
| ○ Goal Met (one year goal)  |  |  |  |

| 0   | Goal Not Met (one year goal)  |
|-----|---|
| 0   | Met All (multiple goals)  |
| 0   | Met Some (multiple goals)   |
| 0   | Met None (multiple goals)   |
|     |   |
| Ple | ase describe to what extent, if any, the COVID-19 pandemic affected the q |

Please describe to what extent, if any, the COVID-19 pandemic affected the quality of the data used to measure progress toward your SMART goal. For example, if a small percentage of students participated in an assessment, please provide that participation rate and note that the low participation rate may affect data quality.

If the pandemic did not affect the quality of the data used to measure progress, please type "N/A" as your answer. \*

We used the MCA reading results to analyze this goal. Data is shared with teachers during orientation and follow-up PLCs, parents at conferences and continuously throughout the school year.

### **Narrative**

- What data have you used to identify needs for all students in this goal area? How is this data disaggregated by student groups and inclusive of all students?
- What strategies are in place to support this goal area?

(Narrative is required. 200 word limit) \*

Data will be collected at the end of the year and analyzed for effectiveness among the Upper School leadership team.

Words used: 20 out of 200.

20. Do you have another goal for All Students Career- and College-Ready by Graduation? \*

| $\circ$ | Yes |
|---------|-----|
|---------|-----|

| No  |                |
|---|----------------|
| 21. All Students Graduate *   |                |
| Does your district/charter enroll students i  | in grade 12? * |
| ○ Yes   |                |
| No  |                |
| Please describe to what extent, if any, the COVID-1 data used to measure progress toward your SMAR If the pandemic did not affect the quality of the data "N/A" as your answer. * | T goal.        |
| N/A   |                |
|   |                |